Fighting Scots Battalion

Standards of Conduct

Guide for the Good Order & Discipline of the

Fighting Scots Battalion 2014
MEMORANDUM FOR RECORD

SUBJECT: Fighting Scots Cadet Conduct

1. As a member of the Fighting Scots Battalion all Cadets will be treated with dignity and respect and will at all times carry themselves as a professional future U.S. Army Officer. As a Battalion we will adhere to the Army Values and enforce discipline both on and off campus. Standards of conduct are outlined as follows:
   a. Cadets will at all times adhere to the standards outlined in the Code of Conduct (Blue Book)
   b. Cadets will review and comply with all University policies and procedures.
   c. Cadets will not consume alcohol unless of legal age (21 yrs).
   d. Will report the purchase and/or possession of any motorcycle or ATV.
   e. Cadets will correct and report any violations of the Code of Conduct.

2. As a Cadet in the Fighting Scot Battalion you will always maintain a professional appearance while in military uniform and while representing the Battalion at any event or function where the Battalion is present. Civilian attire will be tasteful and NOT display any obscene content or any type of content that may be perceived as offensive.

3. Cadre and Cadets will maintain professional relationships at all times. Cadets will stand at parade rest when addressing non-commissioned officers (NCOs) and stand at attention while addressing officers. Cadets will render the proper courtesies in regards to the Cadet Chain of Command. Everyone in the Fighting Scot Battalion will render the proper customs and courtesies to ALL service members regardless of rank in and out of uniform. Customs and courtesies will extend to both verbal and written communication.

4. Violations of any of the above policies could result in disciplinary action to include: corrective action, loss of scholarship, disenrollment from ROTC, and/or dismissal from the University.

5. Point of contact for this memorandum is the undersigned.

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Original signed
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Throughout military history, the United States Army has exhibited unwavering courage, self-discipline, and advanced military training. For centuries, Army Soldiers just like you have served and fought bravely for our Country, protecting their Families and friends from our enemies, and defending the ideals of our nation. Starting out from humble beginnings in our quest for freedom, we have become the most powerful Army in the world. We are an Army made up of individuals, and the strength of each one of us contributes to the strength of the whole. We gain strength from training, and the basis for our training stems from a past deeply rooted in determination and adaptability.

From 1775 until Valley Forge, American forces were brave, but disorganized citizens fighting against highly trained and organized British Soldiers. To win the Revolutionary War, General George Washington’s men needed better training, discipline, and esprit de corps.

Seeking a solution, General Washington tasked Baron von Steuben with transforming the large group of hungry and exhausted men at Valley Forge into a disciplined fighting force. In the harsh Pennsylvania winter, Baron von Steuben instructed a company of future leaders in basic military movements and tactical skills. He developed that cadre until they could—in turn—train the entire Revolutionary Army in the art of basic military maneuvers. Through their perseverance and sense of duty, these dedicated troops practiced to the highest standards. As a result, Washington’s men fought skillfully in battle and truly embodied a professional army. By 1783, America had won its independence.

Training to standard and gaining the inner strength to adapt and overcome adversity became the theme for our Army’s training model. Baron von Steuben, by then the Army Inspector General, wrote the *Regulations for the Order and Discipline of the Troops of the United States*—now commonly referred to as the Blue Book—as an instructional guide for future generations. This book consists, as our modern version does now, of detailed training procedures, the standards of military conduct, and the fundamentals every Soldier needs to ensure he or she is successful in battle.
1. **PURPOSE:** To instill discipline and inform Cadets of the basic standards of appearance, conduct, and military courtesy.

2. **APPLICABILITY:** This pamphlet applies to all Cadets, regardless of rank assigned to the Fighting Scots Battalion.

3. **RESPONSIBILITIES:** All Leaders are responsible to ensure Cadets under their command present a neat appearance and conduct themselves professionally both on and off duty. Leaders are responsible to the Commander for the appearance and conduct of Cadets in their charge; Cadets represent the Battalion and the United States Army Cadet Command. Cadets should take pride in their appearance and conduct themselves properly at all times. Leaders are required to read and understand this pamphlet and brief all Cadets under their command.

A. **BATTALION LEADERSHIP DUTIES AND RESPONSIBILITIES:** Cadets at Edinboro University are organized into a battalion which parallels a regular Army battalion. This structure provides opportunities for leadership and practical expertise in problem-solving. Cadet MS III leadership positions change on a recurring basis, roughly every three weeks. The cadet battalion organizes and conducts all training at leadership labs, FTXs and other cadet functions. The Cadre provide guidance and ensure complete planning is conducted prior to each event.

I. Battalion Commander. The cadet battalion is commanded by a Cadet Lieutenant Colonel. The commander is assisted by other MS IVs who serve as staff officers.

   Commands and controls the battalion.
   Responsible for everything that takes place in the Battalion.
   Supervises the Battalion XO, Company Commander, and Battalion Command Sergeant Major.
   Delegates responsibilities to commanders and staff to execute assigned missions.
   Serves as a standard bearer (leads by example).
   Builds an effective chain of command and develops a positive command climate.
   Communicates intent and empowers subordinates to act appropriately to accomplish missions.
   Directs and supervises the long range planning of major events and activities.
   Sets suspense’s and enforces standards.
   Executes the orders of the PMS and cadre.
   Supervises and evaluates the execution of plans.
   Recommends deserving cadets for awards and promotions.

II. Command Sergeant Major (CSM). Serves as the principal advisor to the Cadet Battalion Commander on the state of morale, discipline, and training of cadets within the battalion.

   Serves as the Cadet Battalion Commander's expert on cadet-enlisted matters and serves as an intermediary between the Cadet Battalion Commander, Cadet NCOs, and Cadet enlisted members.
   Enforces Army and Fighting Scot Battalion standards for uniforms and equipment.
   Conducts battalion formations and ensures formations and drill / ceremony are executed in accordance with FM 3-21.5.
   Develops and oversees the Cadet mentorship program.
   Ensures information about training, special events, etc. is passed up and down the chain of command.
Oversees the training and performance of the Color Guard at special events.
Attends weekly battalion command and staff meetings.
Issues orders/instructions through the NCO chain of command.
Ensures personal appearance standards are met.
Ensures cadet observance of military customs and courtesies.
Ensures military bearing and cadet appearance in uniform.
Conducts drill and ceremonies at the battalion level.
Supervises and controls field mess provisions.
Supervises maintenance and control of equipment through the NCO chain.
Responsible for mentoring MS I, MS II, and MS III cadets as well as maintaining the appearance of battalion areas.

III. Executive Officer (XO) The XO (Cadet Major) is the commander's principal assistant.
Second in command; assumes command in the Battalion Commander's absence.
Serves as the Chief of Staff.
Schedules and controls the weekly Cadet Battalion Staff meetings.
Supervises all tasks assigned to the staff by the C/BC.
Directs the efforts of special staff officers.
Anticipates requirements and directs staff estimate process, then supervises staff planning, coordination, and execution of all specified and implied tasks.
Ensures staff officers maintain continuity folders and pass lessons learned to incoming staff.
Ensures staff serves subordinate commanders.
Ensures that safety briefings are presented at all special events.
Manages the cadet battalion fund and assists in the mentorship program.
Responsible for compiling and submitting BN Composite Risk Management (CRM) Worksheets.

IV. S1 (Adjutant). The S1 (Cadet Captain) is the principal staff officer for all matters regarding personnel and administrative matters.
Ensures full unit accountability and reports daily attendance to cadre by 1200 hours.
Receives the report from the company commander at all battalion formations.
Maintains attendance reports and participation rosters.
Publishes orders announcing promotions and awards.
Prepares and maintains unit strength reports, rosters, and records.
Maintains bulletin boards, photo archives, sends out invitations, ensures cadet organizations are current and manned.
Supervises morale support activities including recreational and fitness activities.
Fills individual tasking requirement from the cadet battalion commander.
Maintains the cadet contact roster for the battalion.
Creates weekly training meeting products
V. S2 (Recruiting and Intelligence Officer). The S2 (Cadet Captain) is the principle staff officer for all matters regarding Cadet recruiting and intelligence that may effect the Battalion.

- Analysis of the effects of weather during lab, FTX, or other outdoor ROTC functions.
- Reports on criminal activity and statistics as it relates to the surrounding community and safety of cadets in the Battalion.
- Production of requested training products from company leadership.
- Responsible for everything that deals with recruiting; to include scheduling high school visits, on-campus visits and everything else the ROO needs accomplished.

VI. S3 (Operations and Training Officer). The S3 (Cadet Major) is the principle staff officer for all matters regarding operations and training.

- Responsible for preparation, execution, and evaluation of training programs, directives, and orders.
- Plans and conducts all field training exercises (FTXs) based on guidance provided by cadre staff.
- Writes operation orders and/or Memorandums of Instruction (MOI) for all activities and keeps the Commander and staff informed of all operations.
- Coordinates with other staff sections for required support and supervises Leadership Labs, PT, APFTs, FTXs, and LDP.
- Supervises the designation, preparation, and rehearsal of instructors.
- Responsible for establishing and running a Battalion TOC during FTXs.
- Prepares monthly/weekly training schedules.
- Determines requirements and priorities for the allocation of resources.
- Supervises the execution of training.
- Prepares and distributes Warning Orders (WARNOs), Operations Orders (OPORDs) and Fragmentary Orders (FRAGOs).
- Compiles training records and reports such as After Action Review (AARs).

VII. S4 (Logistics Officer). The S4 (Cadet Captain) is the principle staff officer for all matters pertaining to supply. He/she assists the cadre Supply Technician in the supply room and processes all request for supplies from the cadet battalion.

- Responsible for planning and coordinating all internal and external logistical support for training and activities of the Battalion.
- Ensures accountability and maintenance of all equipment.
- Assists the cadre Supply Technician as required.
- Conducts required inventories and ensures all equipment is properly maintained.
- Coordinates the use of all classes of supply for labs and FTXs.
- Determines maintenance requirements.
- Coordinates transportation requirements.
- Coordinates the distribution of TA-50 and personal clothing.
- Coordinates field sanitation requirements.
- SME for paintball equipment.
VIII. S6 / Public Affairs Officer. The S6/PAO (Cadet Captain) is the principle staff officer responsible for distributing the ROTC message to Edinboro University and community.

- Responsible for publicity concerning the ROTC program.
- Responsible for photographing battalion events.
- Responsible for publishing the Fighting Scot Battalion newsletter (Bi-annual).
- Responsible for maintaining and posting information to the Fighting Scot Battalion ROTC website and Facebook page.
- Coordinates with nonmilitary agencies (News organizations, University organizations, etc.).
- Responsible for all tasks related to communications and technology.
- Maintains radio communications during battalion events.
- Ensures automation equipment is functioning properly prior to staff meetings.

VIV. S7 / Fund Raising. The S7/Fund raising (Cadet Captain) is the principal staff officer responsible for the planning and execution of ROTC fund raising events IOT financially support future operations.

- Responsible for coordinating with the ROTC Club to manage the club bank account.
- At a minimum will maintain a balance of funds to facilitate the execution the ROTC Dinning in, ROTC Awards banquet, the Commissioning ceremony, BN 10 miler team, Ranger Challenge Team and needed additional funds for 8 leadership labs throughout the school year.
- Responsible for weekly reporting of the status of funds.
- Responsible for weekly reporting on past and future events, complete with projections and goals.
- Responsible for reporting the participation of Cadets in fund raising activities to the Cadet S1
- Responsible for creation and presentation of SGA requests for funds.
- Work with the Cadet S6 in the creation of synergetic relationships between the BN and the local business leaders (i.e. VFW, American Legion, etc)
- Coordinate with student life to obtain necessary permits to conduct fund raising activities on campus.

X. Remaining MS IV's:

In addition to primary staff officers, other MS IV cadets may serve as assistant battalion staff officers with the rank of Cadet Captain or Cadet First Lieutenant. Additional duty positions for MS IVs could include Ranger Challenge Team Captain, Master Fitness Trainer, Fundraising OIC, Color Guard OIC, and Unit Historian/Alumni Outreach. Specific duties for these positions will change on a term by term basis and will be developed between the cadet BC and PMS. All MS IVs who are not in command or principal staff positions are in the instructor pool; their primary mission is leadership laboratory instruction as required.
COMPANY LEADERSHIP DUTIES AND RESPONSIBILITIES

B. The cadet company is commanded by an MS III (Cadet Captain). The company is responsible for forming the company, taking attendance, and coordinating training. He/she must also ensure that all information is disseminated to cadets in a timely manner. The remaining leadership positions are filled by cadets within the company and will be rotated according to a prescribed schedule, roughly every three weeks.

I. Company Commander (Cadet Captain): The Company Commander is responsible for everything that happens in the company.
   Commands and controls the company.
   Responsible for the overall welfare and success of the company.
   Executes the C/BC’s instructions/orders.
   Conducts troop leading procedures following 1/3-2/3 time management rule.
   Inspects and follows-up on instructions.
   Prepares and issues company OPORDs.
   Controls tactical movements.
   Leads by example.
   Builds a positive command climate.
   Responsible for everything that the company does or fails to do.
   Provides input to battalion planning.
   Develops company plans IAW higher HQ directives.
   Ensures cadets are adequately prepared to execute their responsibilities, especially during field training exercises.

II. Company Executive Officer (XO) (Cadet First Lieutenant) –
   Second in command of the company.
   Oversees the daily execution of day to day activities.
   Executes the BN XO’s instructions/orders.
   Assists the Company commander in all assigned duties.
   Acts as the commander when the Commander is unavailable.
   Responsible for all external planning and communications in order to execute all company functions, activities, and training.
   Publishes company training schedules and maintains training boards and digital means of information distribution.
   Responsible for all administrative and logistical support of the company.

III. Company First Sergeant (1SG) (Cadet First Sergeant)
   Senior Noncommissioned officer in the company
   Oversees the daily execution of day to day activities.
   Executes the BN CSM instructions/orders.
   Assists the Company commander in all assigned duties.
   Responsible for the conduct of all individual training, accountability of all personnel, and assists the executive officer in the administration and logistical support of the company.
   Enforces cadet observance of military customs and courtesies.
   Enforces military bearing and cadet appearance in uniform.
   Maintains accountability of all assigned personnel and equipment.
IV. Platoon Leader (PL) (Cadet Second Lieutenant) The cadet Platoon Leader is responsible for everything the platoon does or fails to do.

- Leads by example.
- Builds an effective chain of command and develops a positive command climate.
- Responsible for direct supervision of platoon sergeant and the squad leaders.
- Provides guidance and direction.
- Delegates responsibilities.
- Builds morale and esprit de corps in the platoon.
- Commands and controls the platoon.
- Responsible for the overall welfare and success of the platoon.
- Executes the Company Commander’s instructions/orders.
- Conducts troop leading procedures.
- Inspects and follows-up on instructions.
- Prepares and issues OPORDs.
- Controls tactical movements.

V. Platoon Sergeant (PSG) (Cadet Sergeant First Class)

- Senior NCO in the Platoon.
- Trains and mentors squad leaders and team leaders in the Platoon.
- Controls and accounts for personnel and equipment.
- Ensures personal appearance standards.
- Supervises the issue of equipment, rations, and ammunition to the squads of the platoon.
- Conducts platoon formations.
- Conducts drill and ceremonies at the platoon level.
- Performs duties directed by the PL.
- Conducts pre-combat inspections.

VI. Squad Leader (SL) (Cadet Staff Sergeant)

- Controls and accounts for squad members and equipment.
- Ensures personal appearance standards.
- Supervises distribution of equipment, rations, and ammunition.
- Controls squad formations and movements.
- Conducts troop leading procedures.
- Prepares and issues OPORDs.
- Conducts squad offensive, defensive, and patrolling operations.

VII. Team Leader (TL) (Cadet Sergeant)

- Controls and accounts for team members and equipment.
- Ensures dorm/personal appearance meet standards.
- Supervises distribution of equipment, rations, and ammunition.
- Controls team formations and movements.
4. REFERENCES:

a. AR 600-9, The Army Weight Control Program.

b. AR 600-20, Army Command Policy.

c. AR 670-1, Wear and Appearance of Army Uniforms and Insignia.

5. GENERAL: Cadets must project a professional military image that leaves no doubt that they live by a common standard and adhere to military order and discipline.

6. BATTALION MISSION: Edinboro University Army ROTC “Fighting Scots Battalion” through precision recruiting, rigorous leader development, and focused retention, commissions the future Army Officer leadership for service to the Nation within the Army, Army Reserve, and Pennsylvania Army National Guard.

7. WEAR OF THE UNIFORM: Your uniform identifies you as a member of the United States Army, The Future Officer Corps, and The Fighting Scots Battalion. Wear it with pride. The wearing of a combination of civilian and military clothing is prohibited, unless as prescribed in paragraph 1-10, AR 670-1 authorization documents approved by HQDA, or this PAM.

a. UNIFORM APPEARANCE:

(1) The Army is a uniformed service where discipline is judged, in part, by the manner in which the individual wears the uniform as prescribed. Therefore, a neat and well-groomed appearance by Cadets is fundamental and contributes to building the pride and esprit de corps essential to an effective military force. A vital ingredient of the Army’s strength and military effectiveness is the pride and self-discipline that American Cadets bring to their service. It is the duty of all Cadets to take pride in their appearance at all times. Physical fitness and acceptable weight standards are an individual’s duty to maintain. However, it is the responsibility of commanders to ensure that military personnel under their command present a neat and Soldierly appearance.

(2) Cadets ensure articles such as wallets, checkbooks, combs, keys, pens, and access badges will not be seen or protrude from the pockets or present a bulky appearance. “Only one electric device will be authorized for wear on the uniform in the performance of official duties.” Cadets will not place their hands in their pockets except momentarily to place or retrieve objects. The umbrella is not authorized for use with utility uniforms. Commercial rucksacks, gym bags, or like articles may be worn over one shoulder, while in uniform, provided they are black in color with no logos. Logos include agency/organizational seals, crests, etc.
b. THE DUTY UNIFORM: AR 670-1 prescribes uniforms for wear. The following paragraphs summarize portions of the regulation:

(1) The Army Combat Uniform (ACU) is the authorized uniform for wear year-round. The uniform consists of the jacket and trousers, tan boots; green or black cushion sole socks, tan riggers belt, beige T-shirt, approved winter undershirts and the patrol cap. Female Cadets are authorized to carry an approved handbag IAW AR 670-1, while in garrison only, i.e., not in the field. Commanders specify the uniform of the day, maintaining uniformity.

(2) CADETS WILL NOT STARCH THE ARMY COMBAT UNIFORM UNDER ANY CIRCUMSTANCES. THE USE OF STARCH, SIZING, AND ANY PROCESS THAT INVOLVES DRY-CLEANING OR A STEAM PRESS WILL ADVERSELY AFFECT THE TREATMENTS AND DURABILITY OF THE UNIFORM AND IS NOT AUTHORIZED. The utility uniforms are designed to fit loosely; alterations to make them form fitting are not authorized. Keep uniforms free of holes and tears and keep buttoned, zipped, Velcro secured and snapped. Creases sewn into any uniform are not authorized.

(3) T-shirts. All Cadets wear the beige T-shirt with the utility uniform. White T-shirts are worn with the service, dress, mess, hospital, and food service uniforms.

(4) Identification tags will be worn beneath the T-shirt, on long and short chains, when engaged in field training, traveling on aircraft, and when in uniform or on duty outside the United States.

(5) All items sewn on the equipment will be machine sewn, not hand sewn.

(6) Subdued items, i.e., belt buckles, belt tips and insignia of rank are kept subdued (black).

(7) Boots, combat, leather, tan:
A. Commercial Boots are authorized they will be tan in color with a minimum of 8" tall upper portion (6" tall boots are NOT AUTHORIZED). Cadets must possess two pairs of issue (specification) boots.

B. Lace boots diagonally with tan laces; tuck the excess lace into the top of the boot under the bloused trousers or slacks or wrapped around the top of the boot. Boots with zipper or zipper inserts added are not authorized. When trousers/slacks are bloused and/or tucked into the boot, do not wrap them around the leg so tight as to present a pegged appearance.
c. WINTER UNIFORMS:

(1) **Gortex**: The standard outer garment worn with the ACU is the Extended Cold Weather Clothing System (ECWCS Gore-Tex) or the Army issue ACU field jacket.

(2) Except when directed by the commander, the field jacket, cold weather parka, or Gore-Tex jacket may be worn at the discretion of the Cadet during cold weather. When the Gore-Tex jacket is worn, the rank will be worn on the center of the front tab of the Gore-Tex jacket. The subdued insignia of rank or the subdued cloth insignia of rank will be centered on the tab located in the front center tab of the Gore-Tex jacket. Cadets may use pin-on insignias of grade if they desire.

(3) Wear the Field Jacket IAW AR 670-1.

(4) **When wearing Fleece in the field it will never be worn under the Gorex jacket or ACUs.**

(5) Gloves: Army issue leather gloves or commercial gloves similar in design with issued/regulation inserts may be worn with or without the ECWCS jacket, or when prescribed by the unit commander. Cadets may wear the black leather glove shells with utility uniforms without cold weather outer garments provided sleeves are over the tops of the gloves. Commanders may authorize the wearing of regulation glove inserts (without the black leather gloves) with the IPFU provided that the entire formation is uniform.

(6) Undergarments: Cold weather underwear worn with field clothing will be in keeping with the requirements of military appearance. The following are acceptable for wear: two piece long underwear and/or polypropylene underwear, available through supply/CIF channels, dark colored commercial type thermal underwear. The polypropylene underwear shirt can be worn completely zipped up in a field environment. OD green or black sleeping shirts, commercial underclothing, when worn with the ACU uniform, must not be visible. While in garrison, the polypropylene underwear will be worn in such a way as not to be visible under the ACU shirt, i.e. unzipped with collar hidden.

(7) Neck Gaiter: Only the brown neck gaiter is authorized and may be worn with the ACU in a field environment only. It may be worn as a neck warmer, hood, or balaclava/mask.

d. ARMY PHYSICAL FITNESS UNIFORMS (APFU):

(1) The APFU consists of gray T-shirt; long and short sleeve (tucked in), trunks, sweat pants, jacket running grey/black, quality running shoes, and ID tags. Wear the complete IPFU suit during cold weather to include fleece hat and gloves. Except when directed by the commander, Soldiers may wear layered undergarments that are not visible. Everyone in formation must be in the same type uniform before the start of the physical training session. However, Commanders may adjust the uniform based on weather conditions. In all cases uniformity within the Company, Platoon, Squad etc. will be met.
(2) All Cadets will wear the reflective belt when exercising individually or as a unit, in PT uniform and in Civilian attire, on or near roadways while conducting PT. During summer months the reflective belt is worn around the waist. Wear the belt from right shoulder to left hip when wearing the APFU running jacket, and during cold months.

(3) Running shoes may be of commercial design that best accommodate the needs of the individual runner. **Toe shoes are not authorized.** Leaders will inspect shoes for serviceability and will make people replace shoes if necessary to prevent injuries. Socks will be white mid-calf or ankle socks (covering the ankle bone) and without color bands or markings.

(4) Commercially purchased gray or black spandex shorts or their equivalent are authorized for wear under the APFU shorts. Commercial shorts must end above the knee or higher and they must not bear markings or patterns.

(5) The physical training uniforms are for physical training. Therefore, is not authorized for wear off duty.

(6) May be worn in the school Dinning Hall only during the hours of 0800-0900 during the duty week.

(7) In all cases the APFU will be clean and serviceable IAW AR 670-1.

(8) The only insignia authorized for wear on the IPFU is the physical fitness badge. When the physical fitness badge is worn, it is sewn on the upper left front side of the APFU T-shirt. On the jacket, center the badge ½ inch above the “Y” in the word “Army”.

(9) The APFU with MOLLE pack may be worn as a conditioning foot march uniform when conducting foot marches.

e. **ITEMS AUTHORIZED FOR WEAR:**

(1) **Headgear:**

(a) The ACU Patrol Cap is the primary head gear in duty uniform.

(b) The beret will be worn with ACU’s only when directed for special events.

(c) The Service Cap is the authorized headgear for the Army Service Uniform unless directed otherwise by the Professor of Military Science.

(d) Beret: Wear the beret headband (edge binding) straight across the forehead, 1 inch above the eyebrows with the top of the beret draped over the right ear with the stiffener positioned over the left eye. The ends of the adjusting ribbon will be cut off and the ribbon knot secured inside the edge binding at the back of beret. Unit flashes will be worn and sewn on by all personnel. Only metal pin-on distinctive unit insignia for enlisted Cadets and non-subdued insignia of grade for commissioned and warrant officers will be worn centered on the flashes.
(e) The fleece cap is the authorized headgear with the APFU. It may be worn with the ACU uniform in the field environment with Commander authorization.

(f) Cadets may not wear headgear indoors unless under arms in an official capacity or directed by the commander. The unit commander may direct the wear of the issued balaclava or neck gaiter under the helmet.

(2) Belt: Wear a tan riggers belt with the ACUs.

(3) Eyeglasses: Conservative prescription and nonprescription sunglasses are authorized for wear in garrison except when in formation or when safety considerations apply. Eyeglasses or sunglasses that are faddish or have lenses or frames with initials or other adornments are not authorized. Eyewear will not be hung from uniform pockets or protrude from pockets, be worn around the neck, or worn on top of the head. **Sunglasses are not authorized to be hung on uniforms or from restraints down the front of uniforms, attached to chains, bands, or ribbons, while in a Garrison environment.**

(4) Hair and Grooming Standards:

(a) Hair: There are many hairstyles that are acceptable in the Army. As long as the Cadet’s hair is kept in a neat, clean manner, the acceptability of the style will be judged solely by the criteria described below. Extreme or fad style haircuts (teardrop, Mohawk, Fohawk, horseshoe) or hairstyles are not authorized. If using dyes, tints, or bleaches on hair, use colors that are natural to human hair and do not present an extreme appearance. Do not cut lines or designs into the hair or scalp. Styles of hair and texture differ among the different ethnic groups and these differences affect the length and bulk of hair as well as the style each Cadet wears. During physical training, ensure hairstyle complies with paragraph 1–8, AR 670-1 standards. Haircuts, without reference to style, will conform to the following standards:

(b) Male haircuts will conform to the following standards. The hair on top of the head must be neatly groomed. The length and bulk of the hair may not be excessive or present a ragged, unkempt, or extreme appearance. The hair must present a tapered appearance. A tapered appearance is one where the outline of the Cadet’s hair conforms to the shape of the head, curving inward to the natural termination point at the base of the neck. When the hair is combed, it will not fall over the ears or eyebrows, or touch the collar, except for the closely cut hair at the back of the neck. In all cases, the bulk or length of hair may not interfere with the normal wear of headgear (see Para 1–8a (1) (a), above) or protective masks or equipment. Males are not authorized to wear braids, cornrows, or dreadlocks (unkempt, twisted, matted, individual parts of hair) while in uniform or in civilian clothes on duty. Hair that is clipped closely or shaved to the scalp is authorized. Males will keep sideburns neatly trimmed. Sideburns may not be flared; the base of the sideburn will be a clean shaven, horizontal line. Sideburns will not extend below the bottom part of the exterior ear opening. The length of an individual hair of the sideburn will not exceed 1/8 inch when fully extended. Males will keep their face clean-shaven when in uniform or in civilian clothes on duty. Mustaches are permitted; if worn, males will keep mustaches neatly trimmed, tapered, and tidy. Mustaches will not present a chopped off or bushy appearance, and no portion of the mustache will cover the upper lip line or extend sideways beyond a vertical line drawn upward from the corners of the mouth. Handlebar mustaches, goatees, and beards are not authorized.
c) Female haircuts will conform to the following standards. Females will ensure their hair is neatly groomed, that the length and bulk of the hair are not excessive, and that the hair does not present a ragged, unkempt, or extreme appearance. Female hair authorized hairstyles are based on 3 categories of hair length:

I. Short Hair Length: Defined as hair length that extends no more then 1" from scalp (excluding bangs). Hair may be not shorter than 1/4” from the scalp, but may be evenly tapered to the scalp within 2” from the hair line edges. Bangs may not fall below the eyebrows & may extend to the hairline at the temple.

II. Medium Hair Length: Defined as hair length that extends more than 1” from the scalp (excluding bangs) and does not extend beyond the lower edge of the collar. Hair may be worn loosely. Graduated hairstyles are authorized provided the length has no more then 1” difference from front to back. Layered hairstyles are authorized provided each hair’s length is generally the same length. Bulk of hair (measured from the scalp) will not exceed 2”.

III. Long Hair Length: Defined as hair length that extends beyond the lower edge of the collar. Hair must be neatly and inconspicuously fastened or pinned. Bangs are authorized. Bulk of hair (measured from the scalp) will not exceed 2” (except in a bun, which may extend a maximum of 3 inched from the scalp) and be no wider than the width of the head.

Female Unauthorized Hairstyles

- More than 1" difference in length from front to back
- Bangs fall below eyebrows
- Scrunchie color is not similar to hair color
- Hair not properly secured
- Unbalanced or lopsided hairstyle
- Part is not one straight line
- Multiple braiding (more than 2 braids) must be small (~1/4”) in diameter
- Headband is not plain
- Twists are not authorized
- Unauthorized device (claw clip)
- Loose, unsecured hair
- Bulk of hair exceeds more than 2” from scalp
IV. Female Braids: Multiple braiding (more than 2 braids) is authorized. Must be of uniform dimension, small in diameter (aprox. 1/4”), show no more than 1/8” of scalp between the braids. Must be tightly interwoven to present a neat, professional, well-groomed appearance. Foreign material (beads or decorative items) will not be braided into the hair. Can be worn loose per medium hair length guidelines or secured to the head in the same manner as described for medium or long length hair styles. Ends must be secured only with inconspicuous rubber bands. Multiple braids must encompass the whole head. When braids are not worn loosely, but braided close to the scalp, the braids must start at the front of the head.

A. Twists: Defined as twisting two distinct strands of hair around one another to create a twisted rope-like appearance. Although some twists may be temporary (can be easily untwisted), they are unauthorized. This includes twists formed against the scalp or worn in a free-hanging style.

B. Dreadlocks: Defined as any matted or locked coils or ropes of hair (or extensions). Any style of dread dreadlock (against the scalp or free-hanging) are not authorized. Any unkempt or matted braids or cornrows are considered dreadlocks and are not authorized.

C. Cornrows: Defined as hair rolled (not twisted using two strands) or braided closely to the scalp to the scalp producing a continuous, raised row of hair. Cornrows must be of uniform dimension, small in diameter (aprox. 1/4”), show no more than 1/8” of scalp between the cornrows. Must be tightly rolled or braided to present a neat, professional, well-groomed appearance. Cornrows must start at the front of the head and continue in one direction in a straight line and end at a consistent location of the head. Only one cornrow style (braided or rolled) may be worn at one time.

D. Extensions & Wigs: Hair extensions are authorized. Extensions and wigs must have the same general appearance as the individuals natural hair and otherwise conform to AR 670-1.

E. Physical Training Hairstyle: Long length hair may be worn in a pony tail during physical training. A single pony tail centered on the back of the head is authorized in PT uniform, except when considered a safety hazard. The pony tail is not required to be worn above the collar. If the helmet is worn during PT, hair must be secured using normal guidelines set forth in AR 670-1.

(d) General. As with hairstyles, the requirement for standards regarding cosmetics is necessary to maintain uniformity and to avoid an extreme or unmilitary appearance. Males are prohibited from wearing cosmetics, to include nail polish. Females are authorized to wear cosmetics with all uniforms, provided they are applied conservatively and in good taste and complement the uniform. Leaders at all levels must exercise good judgment in the enforcement of this policy.

(e) Fingernails: Males will not exceed a nail length that extends beyond the tip of the finger. Females will not exceed a nail length of 1/4” as measured from the tip of the finger. FEMALES MAY ONLY WEAR CLEAR NAIL POLISH IN ALL UNIFORMS. Males may not wear nail polish. Clear acrylic nails are authorized for females, provided they have a natural appearance and conform to Army standards.
(5) Tattoos and Piercings

(a) Tattoos may not be visible while in ASU. Tattoos or brands anywhere on the head, face and neck above the ASU collar are prohibited. Visible band tattoos cannot be longer than two inches wide. There can be no more than one visible band tattoo. Sleeve tattoos on arms or legs are not allowed. Each visible tattoo below the elbow or knee must be smaller than the size of the wearer's extended hand. There cannot be more than four total tattoos below the elbows or knees. Tattoos or brands that are extremist, indecent, sexist, or racist are prohibited, regardless of location on the body, as they are prejudicial to good order and discipline within units. All tattoos must be reported and documented in a Soldiers personnel file.

(b) Body piercing. Cadets may not attach, affix, or display objects, articles, jewelry, or ornamentation to or through the skin while they are in uniform, in civilian clothes on duty, or in civilian clothes off duty (this includes earrings for male soldiers). The only exception is for female Soldiers, as indicated in Paragraph 2-5d, below. (The term "skin" is not confined to external skin, but includes the tongue, lips, inside the mouth, and other surfaces of the body not readily visible).

(6) Wearing of Religious Apparel, Articles and Jewelry

(a) Religious apparel is defined as articles of clothing worn as part of the observance of the religious faith practiced by the Cadet. Religious articles include, but are not limited to, medallions, small booklets, pictures, and copies of religious symbols or writing carried by individuals in wallets or pockets. Except as noted below, personnel may not wear religious items if they do not meet the standards of this regulation.

(b) Cadets may wear religious apparel, articles, or jewelry with the uniform, to include the physical fitness uniform, if they are neat, conservative, and discreet. "Neat conservative and discreet" is defined as meeting the uniform criteria of this regulation. In other words, when religious jewelry is worn, the uniform must meet the same standards of wear as if the religious jewelry were not worn. For example, a religious item worn on a chain may not be visible when worn with the utility, service, dress, or mess uniforms. When worn with the physical fitness uniform, the item should be no more visible than identification (ID) tags would be when wearing the same uniform. The width of chains worn with religious items should be approximately the same size as the width of the ID tag chain.

(c) Cadets may not wear these items when doing so would interfere with the performance of their duties or present a safety concern.

(7) Wearing of Religious Headgear

(a) Cadets may wear religious headgear while in uniform if it meets the following criteria.

(1) It must be subdued in color (black, brown, green, dark or navy blue, or a combination of these colors).

(2) It must be of a style and size that can be completely covered by standard military headgear, and it cannot interfere with the wear or functioning of protective clothing or equipment.

(3) The headgear cannot bear any writing, symbols, or pictures.

(4) Personnel will not wear religious headgear in place of military headgear when military headgear is required (outdoors, or indoors when required for duties or ceremonies).
8. THE FOLLOWING ARE BATTALION STANDARDS FOR TACTICAL FIELD UNIFORM: The tactical uniform will be worn at all times when conducting any training.

(a) The uniform top may be tucked into the trousers during tactical exercises only when conducting, river, helicopter, rappelling operations, or wearing an IOTV/IBA.

(b) The Kevlar Helmet will be worn with the chinstrap on the chin, with the digital camouflage cover, helmet band w/cat eyes and NVG flip mount attached (when issued).

(c) Boots will be worn with the issue-type laces only. Excess bootlaces may be wrapped around the tops of the boots. **ID tags or other items will not be affixed to the boot in any way.** Velcro boot blousing bands are authorized as long as they are not visible. Boots will be bloused IAW AR 670-1 (**NO low tucks i.e. below the second eyelet**). The boots authorized for wear will be IAW AR 670-1.

(d) **Ballistic eye protection with an Z-87 Rating** must be worn during all small arms weapons firing exercises and any other training event unless training dictates specific type of eyewear. The types of ballistic eye protection authorized: Bolle goggles, Oakley A frame ballistic goggles, Oakley M frames, or any other issued eye protection. Lens colors will be dark or clear; **No mirrored lenses are authorized.** All frames will be black or tan in color.

(e) The LBE will be worn according to BN SOP

(f) Knee pads and elbow pads will be worn at all times while in the field. **Knee pads will be worn on the knees and not around the ankles.**

(g) The Rucksack will be set up with name written on tape affixed to the frame of the pack. The Assault pack may be used instead of the rucksack as directed by the chain of command.

(h) Cold / inclement weather gear will be directed by the chain of command. For all training, personnel will wear the Kevlar helmet, LBV and sleeves down on the ACU jacket. Cadets driving or riding in any tactical vehicle must wear the Kevlar helmet.

(i) The neck gaiter, balaclava, and fleece watch cap are the only authorized cold weather items for wear under the helmet.

(j) **Fingerless gloves will not be worn.** Black, brown, or green inserts and the black gloves, black commercial gloves, or Nomex gloves (green, black, or tan) are the only authorized gloves for wear in the field. Commanders may prescribe additions to this uniform as mission/training dictates.

(k) Tie Downs: **all sensitive items (radios, Compasses, GPS’s, etc) will be secured to the Cadet.**
Field Training Uniform

**Helmet w/ Camouflage Band tied down on both sides, excess chin strap taped down**

**Canteen w/ pouch**
Canteens tied down with gutted 550 cord to the pistol belt. 550 cord ends trimmed and burned

**LBE**
Excess straps are s-rolled and taped

**2x Ammo pouch**
Contains Face Cammo, Pen, Pencil, 3x5 Cards

**Gloves**

**Field Dressing w/ pouch**

**Protractor and Infantry Leaders Reference Card GTA**

**Eye protection**

**Canteen Cup**

**Compass w/ pouch**

**Elbow Pads**

**Knee Pads**

Notes:
- Knots used on Canteens should be end of line bowline knots, ends are trimmed and burned to prevent fraying.
- Knot used on the Helmet tie down is a square knot with two securing knots.
- The white "guts" of the 550 cord are removed.
- Canteen tie downs should be long enough to drink out of, but not so long the canteen can drag on the ground.
- All brass buttons and securing eyelets should be black, use a paint marker to subdue these surfaces.
- LBE suspenders should be adjusted so the pistol belt rides above the hips, placement of canteens should not interfere with the wearing of the ruck sack.
- Knee pads are to be worn on the knee, not around the ankle.
Army Service Uniform

- Beret w/ Cadet Officer rank or a DUI for Cadet enlisted
- DUI and Rank on shoulder loop
- White long sleeve shirt w/ four in hand necktie
- Name plate
- ROTC Insignia
- Special skills badge IAW AR670-1
- Awards 1/8" above the seam of pocket
Army Service Uniform

(Dress Formal Dining)

No headgear for formal dining

White long sleeve shirt w/ black bow tie

Only Cadet rank. No DUIs
9. OFF-DUTY APPEARANCE:

(a) OFF CAMPUS: Wearing of the uniform off campus is authorized with the following conditions: the uniform is clean, serviceable, and the Cadet is in complete uniform at all times conducts his/herself in a manner that positively represents the Army.

(b) The duty uniform in this paragraph is defined as ACU, or ASU. The ACU is inappropriate for official social functions off campus, such as dinners, memorial services, and funerals. ASU and dress/mess uniforms are authorized for wear off campus. All uniforms will meet those standards as prescribed in AR 670-1. Exceptions to wearing duty uniform off campus are:

1) Cadets will not visit off-campus drinking establishments or consume alcohol in duty uniform. NOTE: A drinking establishment is defined as a bar or club that primarily sells alcohol. Fast food restaurants are not drinking establishments.

2) Cadets will not wear a uniform to court appearances, whether on or off campus unless authorized by the Professor of Military Science.

3) Wear of the duty uniform is NOT authorized for air travel when Cadets are deploying to CULP, LDAC, ITC, NSTP etc unless specifically directed.

4) The Army Physical Fitness Uniform (APFU) may be worn in transit between the Cadet’s quarters and PT only!

5) Clothing with obscene, slanderous, or vulgar words or drawings or clothing, which makes disparaging comments concerning the U.S. Government, is not authorized. It is prohibited to wear items of current military uniforms by unauthorized persons or mixed with civilian clothing.

10. PHYSICAL FITNESS:

(a) PT Conducted Mon-Fri 0600-0730.

(b) The APFU with MOLLE pack may be worn as a conditioning foot march uniform when conducting foot marches. Boots must be worn when foot marching.

(c) When wearing civilian attire during Battalion PT, clothing will be appropriate attire i.e. shirts with logos or writing will be in good taste, shirts and shorts will be worn over any spandex type apparel and shorts will be at least finger-tip length. Cadets will be shaven and adhere to grooming standards while representing the BN during organized PT.

11. MILITARY COURTESY: Various forms of courtesy have become military customs and traditions. It is important to render them correctly.

(a) Saluting: The exchange of a salute is one of the oldest traditions in the military and a visible sign of good discipline and mutual respect.

1) Saluting Superior Officers: Salutes and salutations (greetings) are rendered by enlisted personnel and cadets to commissioned and warrant officers and by junior officers to seniors. If an officer is coming your way, wait until you are about eight paces apart, and then salute. All Soldiers render the salute unless it would be impractical (e.g., arms full of packages), and initiate greeting with “Fighting Scots” followed by “Sir” or “Ma’am” as appropriate.

2) In the Field: Saluting is mandatory following the same rules as on campus.

3) Senior Officer Staff Cars: While attending ROTC training at military installations be alert for General and other senior officers’ vehicles identified by a red plate depicting their rank and headlights on. You must render a salute to these officers as they pass.
12. PERSONAL CONDUCT: You are expected to carry out your duties and to conduct yourself properly on and off-duty. There are civil laws, which pertain to all citizens, Cadets included, and you must obey these laws. Failure to obey the below policies as well as conducting yourself in a manner that brings discredit to the Fighting Scot Battalion could result in your dismissal from the ROTC program and/or the University.

(a) Drugs: Zero tolerance offense. Possession of any controlled non-prescription substance in Pennsylvania is against the law. The Army runs an active drug and alcohol program and Cadets can expect urinalysis testing. Possession or use of drugs is a violation of the UCMJ; punishment may include dismissal from the program and possible criminal charges.

(b) Alcohol: Responsible drinking by cadets of legal age is acceptable. Responsible drinking means staying in control of your actions; not operating machinery or driving while under the influence of alcohol and maintaining yourself in a professional manner. Underage drinking is against the law and university policy. Underage drinking (as well as providing alcohol to minors) will not be tolerated and could result in your dismissal from the ROTC program.

(c) USE OF TOBACCO PRODUCTS: Smoking, dipping, and chewing are prohibited during training (except in designated areas), military vehicles, and aircraft.

(d) Firearms/Prohibited Items: All Cadets are required to comply with campus policies and state law concerning the use and storage of firearms. Privately owned weapons are NOT to be stored in campus housing. This includes fixed blades and knives with a length in excess of 3 inches. The campus policy for weapons supersedes this document.

13. OPEN DOOR POLICY: Every commander from the Commanding General down to company/detachment commanders within USACC has an open door policy. Commanders are available to their Cadets at all times. If you have a problem, your supervisor cannot solve, go see the next higher commander.

14. SAFETY: Three Tiers to Safety and Risk Management.
   (a) Tier #1: Individual Cadet: Each Cadet has the responsibility to prevent accidents and “stop” action until the safety problem is fixed.
   (b) Tier #2: Buddy System: Assign every Cadet to a buddy who has the responsibility and authority to look out for his/her buddy.
   (c) Tier #3: Leader: Leaders must be experts at risk assessment and management, and take positive steps to mitigate risks and counsel subordinates on safety at least monthly.
      (1) Seat Belts: The use of installed seat belts is required for all personnel in a moving vehicle.
      (2) Bicycle Safety: Bicycle helmets and a reflective safety belt (during limited visibility) are required for all personnel.
      (3) Reflector Safety Belt: The reflective safety belt will be worn by all personnel exercising individually or as a unit. The strap will be worn from left shoulder to right hip in the winter and around the waist in the summer.
      (4) Survival Items: During the winter months it is recommended that your POV contain a warning kit, flares, blanket, shovel, and extra warm clothes and your vehicle will have at least 1/4 tank of fuel.
(5) **MOTORCYCLE SAFETY**: Cadets operating or riding on a motorcycle, moped, motor scooter, ATV or specialty vehicles will have all of the appropriate documentation on their persons while operating motorcycles, mopeds and motor scooters, ATV or specialty vehicles. Vehicles will be operated and licensed IAW AR 385-10, Para 11 -4m and AR 600-55. All operators/riders are encouraged (mandatory for cadre) to take the Basic Rider Course (BRC) regardless of skill level. All Cadets will wear complete personal protective equipment and clothing (PPEC). Required PPEC includes **helmets**: certified to meet US Department of Transportation (DOT) approved helmet properly fastened under the chin. **Eye protection** must meet the American National Standard (ANSI) Safety Code Z87 for impact and shatter resistance. A windshield alone is not proper eye protection. **Clothing and Footwear** will include full-fingered gloves designed for use on a motorcycle, long trousers, long sleeved shirt or jacket, and sturdy footwear, leather boots or over the ankle shoes. **Visible Garments** will include high visibility outer upper garments during the day and retro-reflective upper garments must be worn at night or during periods of limited visibility.

(6) **PRIVATELY OWNED VEHICLES**: All POVs will be Safety Inspected at a minimum prior to a long weekend, and prior to Cadets going on holiday breaks. The Cadets must maintain current and up to date insurance and registration. Cadets are required to wear their seatbelts while operating or riding in a POV, it’s Pennsylvania law. First line leaders will ensure deficiencies are identified and corrected, and that Cadets are aware of the consequences of improper operation, prior to permitting motorcycle, moped, and motor scooter and ATV operation.

FOR THE COMMANDER:

OFFICIAL: Marc P. Beckage
LTC, IN
COMMANDING
Insignia of US Army Cadet Command Ranks

Insignia of Grade for Cadet Enlisted Personnel

- Cadet Colonel
- Cadet Lieutenant Colonel
- Cadet Major
- Cadet Captain
- Cadet First Lieutenant
- Cadet Second Lieutenant
- Cadet Command Sergeant Major
- Cadet Sergeant Major
- Cadet First Sergeant
- Cadet Master Sergeant
- Cadet Sergeant First Class
- Cadet Staff Sergeant
- Cadet Sergeant
- Cadet Corporal
- Cadet Private First Class
- Cadet Private
ARMY SONG

Verse:  March along, sing our song, with the Army of the free.  
        Count the brave, count the true, who have fought to victory.  
        We're the Army and proud of our name!  
        We're the Army and proudly proclaim:

Chorus:  First to fight for the right,  
        And to build the Nation's might,  
        And The Army Goes Rolling Along.  
        Proud of all we have done,  
        Fighting till the battle's won,  
        And the Army Goes Rolling Along.

Refrain:  Then it's hi! hi! hey!  
        The Army's on its way.  
        Count off the cadence loud and strong;  
        For where'er we go,  
        You will always know  
        That The Army Goes Rolling Along.
SOLDIER’S CREED
I am an American Soldier.
I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

I will always place the mission first.
I will never accept defeat.
I will never quit.
I will never leave a fallen comrade.

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.

CADET CREED
I am an Army Cadet. Soon I will take an oath and become an Army Officer committed to DEFENDING the values, which make this Nation great. HONOR is my touchstone.

I understand MISSION first and PEOPLE always.

I am the PAST: the spirit of those WARRIORS who have made the final sacrifice.

I am the PRESENT: the scholar and apprentice Soldier enhancing my skills in the science of warfare and the art of leadership.

But above all, I am the FUTURE: the future WARRIOR LEADER of the United States Army. May God give me the compassion and judgment to lead and the gallantry in battle to WIN.

I will do my DUTY.
Doctrinal References

Field Manuals (FM) and Training Circulars (TC)
- FM 3-21.8 The Infantry Rifle Platoon and Squad
- FM 3-21.10 The Infantry Rifle Company
- FM 3-22.9 Rifle Marksmanship, M16/M4 series Weapons
- FM 3-24 Counterinsurgency
- FM 3-24.2 Tactics in Counterinsurgency
- FM 6-22 Army Leadership: Competent, Confident, and Agile
- FM 6-99 U.S. Army Report and Message Formats
- FM 7-21.13 The Soldier’s Guide
- FM 7-22 Army Physical Readiness Training
- FM 21-10 Field Hygiene and Sanitation
- FM 21-18 Foot Marches
- TC 3-21.5 Drill and Ceremonies
- TC 3-22.23 M18A1 Claymore Munition

Army Doctrine and Training Publications (ADP)
- ADP 1 The Army
- ADP 1-02 Operational Terms and Military Symbols
- ADP 2-0 Intelligence
- ADP 3-0 Unified Land Operations
- ADP 3-09 Fires
- ADP 5-0 The operations Process
- ADP 6-22 Army Leadership
- ADP 7-0 Training Units and Developing Leaders

Army Regulations (AR) and Pamphlets (PAM)
- AR 600-8-29 Officer Promotions
- AR 600-9 Army Body Composition Program
- AR 600-20 Army Command Policy
- AR 600-25 Salutes, Honors, and Visits of Courtesy
- AR 600-100 Army Leadership
- PAM 600-3 Commissioned Officer Professional Development and Career Management
- AR 670-1 Wear and Appearance of the Army Uniforms and Insignia
- AR 350-1 Army Training and Leader Development
- PAM 350-58 Army Leader Development Program

Soldier Training Publications
- STP 21-1-SMCT Soldier’s Manual of Common Tasks, Warrior Skills Level 1
Useful Websites

Army Knowledge Online
https://www.us.army.mil

ROTC Blackboard
https://rotc.blackboard.com

Army Publications
www.adp.army.mil

Basic Army Knowledge
www.armystudyguide.com

Army Physical Readiness Training
www.armyprt.com

Land Navigation Trainer
http://tboc.army.mil/LandNav/WebPlayer/WebPlayer.html

Platoon Leader Forum
http://pl.army.mil

Army App site